



## NEW MEXICO EDUCATIONAL RETIREMENT BOARD

# Actuarial Experience Study for the Six-Year Period Ending June 30, 2016

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# Agenda

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- ◆ Assumption setting process
- ◆ Economic assumptions
  - ▶ Inflation
  - ▶ Investment return
  - ▶ Related assumptions



# Assumption Setting Process

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- ◆ General process for setting assumptions
  - ▶ Actuary recommends assumptions
  - ▶ Board considers actuary's recommendation and makes the final decision for the system
- ◆ Experience Study is a periodic review of the assumptions and methods used by the actuary
  - ▶ ERB has one prepared every two years
    - Last one performed after June 30, 2014 actuarial valuation
  - ▶ Two-year interval is a best practice for ERB
    - GFOA recommends at least once every five years



# Assumption Setting Process

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- ◆ Assumptions are not static and must stay current
  - ▶ Should be appropriate in each actuarial valuation
  - ▶ Can change even without a formal experience study
  - ▶ Actuarial Standards of Practice (ASOPs) now require the actuary attest to the reasonableness of the actuarial assumptions in every actuarial valuation report
- ◆ Incredibly low levels of current inflation and expectations of future inflation are prompting conversations about the inflation assumption across the country



# Procedure

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- ◆ Compared economic assumptions to:
  - ▶ General US price inflation and wage inflation statistics
  - ▶ ERB specific salary increases
  - ▶ Expected return using seven investment consultants' 2016 capital market assumption sets, including NEPC's
  - ▶ Economic assumptions should be consistent
- ◆ Analyzed demographic assumptions
  - ▶ Retirement, mortality, disability, other terminations
  - ▶ Compared to ERB's actual experience
  - ▶ Used Actual-to-Expected (A/E) Ratio as analysis tool
  - ▶ Looked at patterns by age and service
- ◆ If  $A/E = 100\%$  at all ages, assumption is "perfect"
  - ▶ Although we may want to build in some margin



# Demographic Assumptions

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- ◆ Reviewed all demographic assumptions
  - ▶ Mortality, retirement, termination, etc
- ◆ Each assumption tracked well with actual experience over the past six years
- ◆ Made notable changes to each of these assumptions in the past four years
- ◆ Changes may be necessary in the future if certain trends continue
- ◆ Not recommending any changes with this experience study



# Economic Assumptions

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## ◆ Investment Return

- ▶ Current Assumption: 7.75%
- ▶ Description: Long-term expected return on plan assets based on asset allocation
- ▶ Purpose: (1) Anticipate the level of investment earnings that will be available to help pay plan benefits in the future, and (2) discount future benefit payments to the valuation date
- ▶ Impact: Lower assumption will increase plan liabilities
- ▶ *Dependent on each system's investment policy*

## ◆ Core Inflation

- ▶ Current Assumption: 3.00%
- ▶ Description: Long-term assumption for price inflation (CPI-U)
- ▶ Purpose: Base “building block” of every economic assumption
- ▶ Impact: Lower assumption would trigger a similar shift in most other economic assumptions



# Economic Assumptions

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## ◆ Wage Inflation

- ▶ Current Assumption: 3.75%
- ▶ Description: Long-term assumption for across-the-board pay increases
- ▶ Purpose: Project individual member compensation through career end
- ▶ Impact: Lower assumption will reduce projected retirement benefits AND future contributions

## ◆ Payroll Growth

- ▶ Current Assumption: 3.50%
- ▶ Description: Long-term assumption for total payroll growth
- ▶ Purpose: (1) Project future payroll and the resulting contribution stream into the plan, and (2) assist with development of Actuarially Determined Employer Contribution (ADEC)
- ▶ Impact: Lower assumption will increase the contributions, as a percentage of payroll, necessary to properly fund the plan





# Inflation

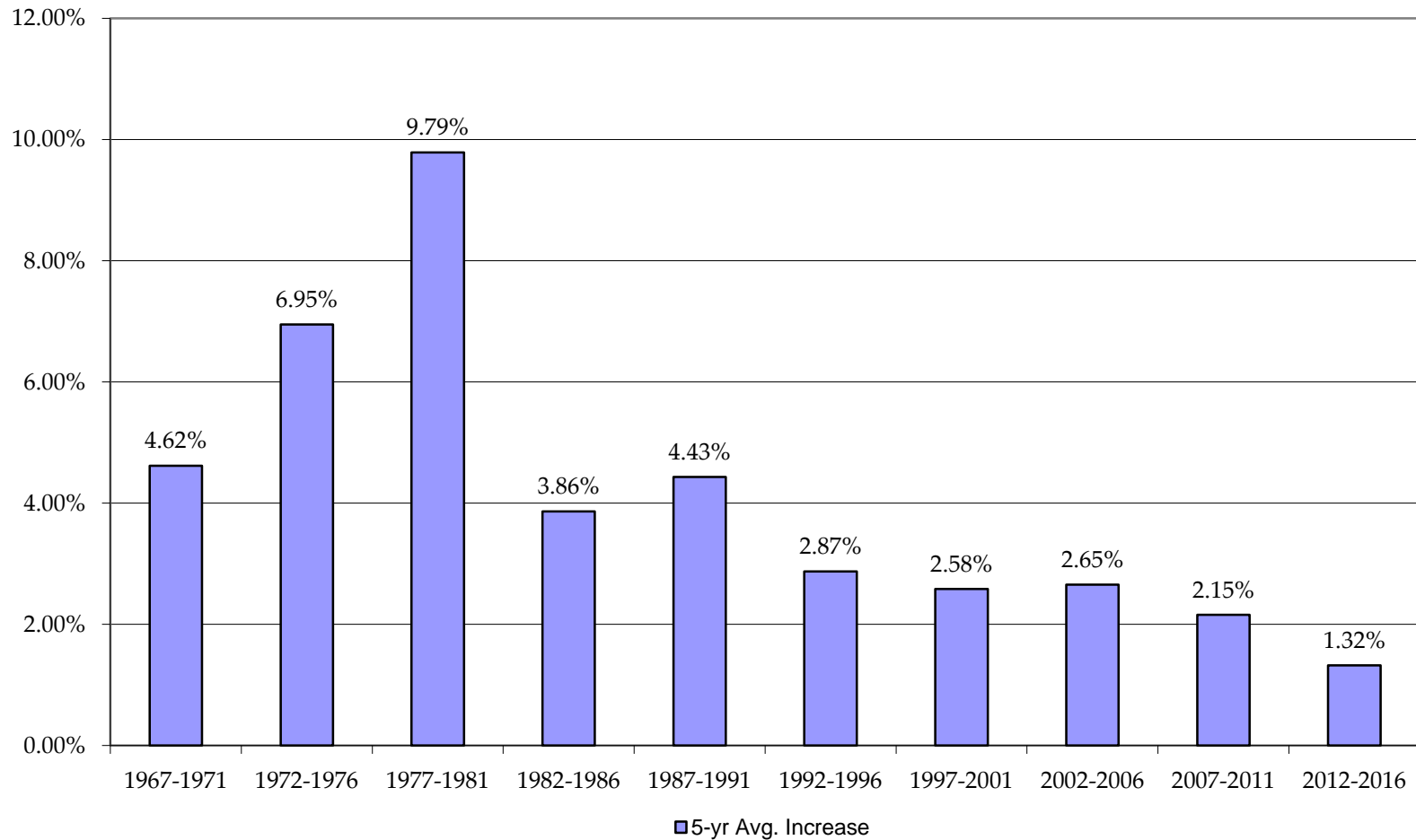
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- ◆ The assumed inflation rate is not used directly in the actuarial valuation, but it impacts the development of:
  - ▶ Future COLA assumption
  - ▶ Investment return assumption
  - ▶ Wage inflation assumption
  - ▶ Payroll growth rate
- ◆ The current inflation assumption is 3.00% per year
- ◆ Actual inflation (measured by the CPI-U) during
  - ▶ Last 5 years: 1.32%
  - ▶ Last 20 years: 2.18%
  - ▶ Last 30 years: 2.66%
  - ▶ Since 1913: 3.16%



# Inflation

Average Annual Inflation  
CPI-U, Five Fiscal Year Averages





# Inflation

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- ◆ 2016 Capital Market Assumption Sets for Investment Consultants
  - ▶ Surveyed seven investment consulting firms and long-term inflation expectations ranged from 1.56% to 2.50%
  - ▶ All consultants have approximately 10-year outlooks
- ◆ Social Security Administration's 2016 Trustees Report
  - ▶ Office of the Chief Actuary projecting a long-term average annual inflation rate of 2.6% under the intermediate cost assumption
  - ▶ Low cost assumption was 2.0% and high cost was 3.2%
- ◆ Recommend lowering assumption to 2.50%
  - ▶ Key change because inflation is key “building block” for all remaining economic assumptions



# Annual COLA

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- ◆ Unreduced COLA is a function of CPI increases
  - ▶ If change in CPI is greater than 2%, COLA=50% of change in CPI, maximum COLA=4%, minimum COLA=2%
  - ▶ If change in CPI is 2% or less, then COLA=100% of change in CPI
- ◆ The current COLA assumption is 2.00% per year
  - ▶ Based on current price inflation assumption of 3.00%
  - ▶ Prior to reductions of COLA when funded ratio less than 100%
- ◆ Stochastically modeled future inflation scenarios based on recommended inflation assumption of 2.50%
- ◆ Recommend COLA assumption of 1.90%
  - ▶ Average COLA paid based on stochastic modeling



# Investment Return

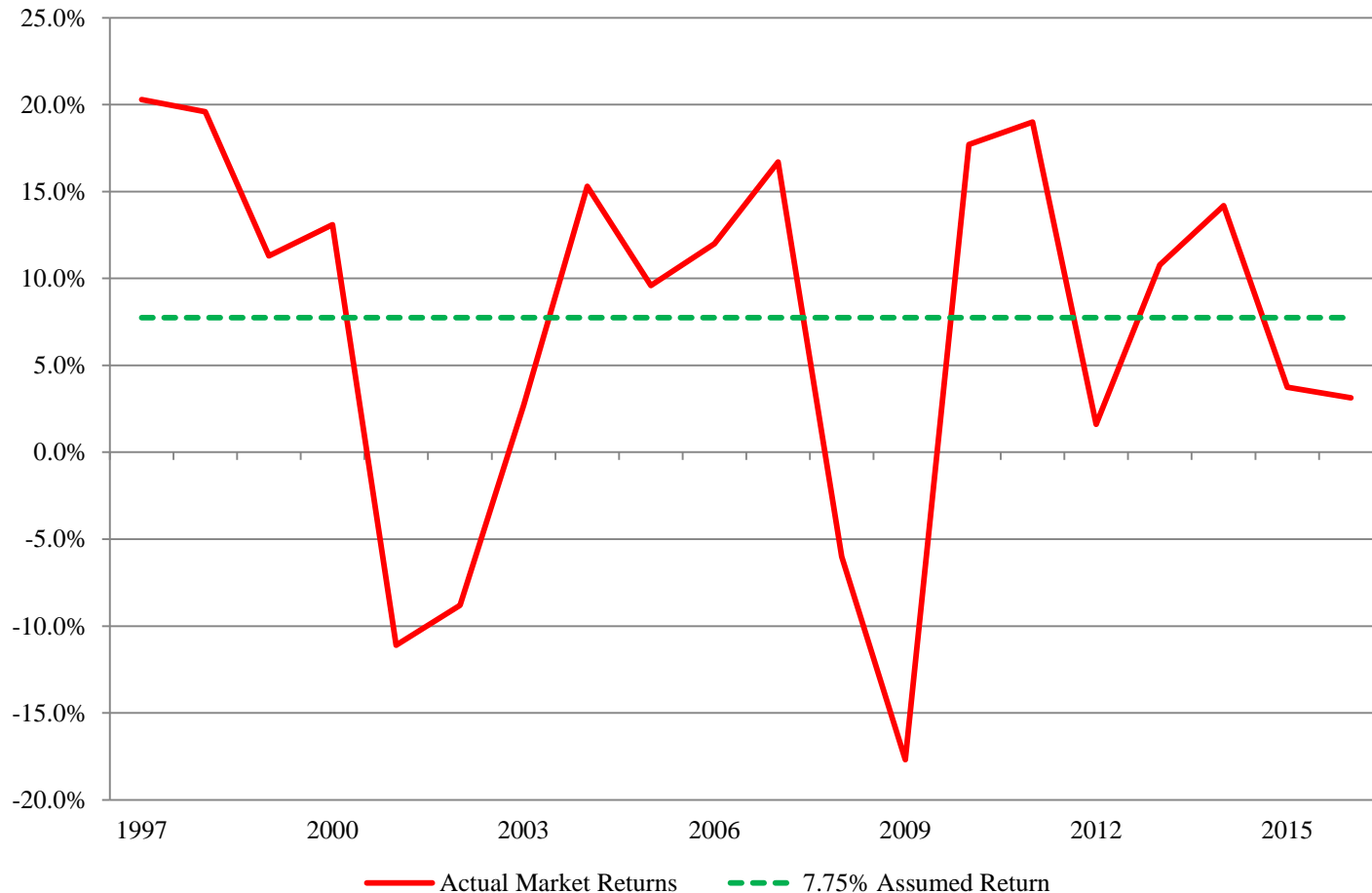
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- ◆ The investment return rate is used to:
  - ▶ Anticipate the level of investment earnings that will be available to help pay plan benefits in the future
    - 60-70% of the benefit payments for many systems are paid with accumulated investment returns
  - ▶ Discount future expected cash flows (benefits and refunds) in order to determine the actuarial present values (liabilities)
    - Time value of money
- ◆ The current assumption is 7.75%
  - ▶ This is intended to be the return, net of all administrative and investment expenses
  - ▶ Critical assumption since even small changes in the assumption could have a big impact on the funded status of the plan
  - ▶ Building Blocks: 3.00% inflation + 4.75% real return



# History of Market Returns (Net)

20-Year Historical Returns on a Market Value Basis





# Investment Return

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- ◆ The geometric average of the market returns, net of investment and administrative expenses:
  - ▶ Last 10 years has been 5.7%
  - ▶ Last 20 years has been 6.8%
  - ▶ Includes returns through FY2016
- ◆ Actual past experience is not always a good indicator of future returns
- ◆ Impacted by trust asset allocation
- ◆ February 2017 NASRA Survey
  - ▶ Median return assumption is 7.50%
  - ▶ Average investment return assumption is 7.52%
  - ▶ Assumption in use, or announced for use, as of survey date



# Investment Return

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- ◆ Based analysis on ERB's current target asset allocation
- ◆ Modeled target allocation against capital market assumptions for seven investment consulting firms
  - ▶ Arithmetic average expected nominal return of seven investment firms is 7.73% based on 2016 capital market assumption sets
    - Expected geometric average 7.01%
  - ▶ We generally consider anything between the expected arithmetic and geometric returns (7.01% to 7.73%) to be reasonable
  - ▶ Measured net of administrative and investment expenses
- ◆ We recommend a nominal return assumption of 7.25%
  - ▶ Maintains current real return of 4.75%
  - ▶ Building Blocks: 2.50% inflation + 4.75% real return





# Salary Increases

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- ◆ Used for projecting individual member's pay and benefits
  - ▶ Unisex
  - ▶ Service-related
- ◆ This assumption is meant to reflect all factors:
  - ▶ Across-the-board increases for all teachers
  - ▶ Increases to legally mandated minimum salaries
  - ▶ Step or service-related increases
  - ▶ Increases for acquisition of advanced degrees or specialized training
  - ▶ Promotions
  - ▶ Merit increases, if applicable
  - ▶ Extra duties, if included in plan's compensation definition



# Salary Increases

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- ◆ The assumptions are meant to reflect average expected increases for all members, including:
  - ▶ Classroom teachers (K-12)
  - ▶ Administrators
  - ▶ Higher Ed members not in ARP
  - ▶ Support staff (both professional and non-professional)



# Salary Increases

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- ◆ Used for projecting individual member's pay and benefits
- ◆ Current assumption consists of three components
  - ▶ Price inflation (3.00%)
  - ▶ Additional across-the-board increases (0.75%)
    - Combined with price inflation equals 3.75% wage inflation
  - ▶ Service-related increases for first 10 years
    - Meant to reflect additional increases above wage inflation received by shorter-service members
- ◆ Inflation is primary “building block” for all elements of pay increases
- ◆ We recommend incorporating recommended inflation assumption



# Payroll Growth

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- ◆ Assumed increase in aggregate payroll
  - ▶ Does not include anticipated population growth
- ◆ Estimates increases in employer contributions towards unfunded liability
  - ▶ The higher the payroll growth assumption, the lower the contribution rate needed to amortize the UAAL
- ◆ Generally less than assumed wage inflation
  - ▶ When older, longer-service members terminate, retire or die, they are generally replaced with new teachers with lower salary
  - ▶ Large number of retirements expected in the next 10-15 years due to baby boomers
- ◆ Current assumption is 3.50%
- ◆ Recommend lowering the assumption to 3.00%



# Actuarial Impact

- ◆ Results to changes in the assumed rate of inflation:

| <b>Item</b>                                 | <b>Current Assumptions and Methods</b> | <b>Impact of Recommended Assumptions</b> |
|---|--|--|
| Normal Cost % (member and employer)         | 13.00%                                 | 13.62%                                   |
| Unfunded actuarial accrued liability (UAAL) | \$ 6,630 million                       | \$ 7,438 million                         |
| Funded Ratio                                | 64.2%                                  | 61.5%                                    |
| Funding Policy Contribution (employer only) | 17.30%                                 | 19.85%                                   |
| Funding Period – Actuarial Valuation        | 44.9 years                             | 139.4 years                              |
| Funding Period – Open Group Projection      | 46 years                               | 84 years                                 |

Comparison of results based on the valuation as of June 30, 2016.



# Conclusion

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- ◆ Recommend following assumption changes:
  - ▶ Decrease inflation assumption from 3.00% to 2.50%
  - ▶ Decrease nominal investment return assumption from 7.75% to 7.25%
    - Maintain real rate of return assumption of 4.75%
  - ▶ Decrease wage inflation from 3.75% to 3.25%
  - ▶ Decrease payroll growth assumption from 3.50% to 3.00%
  - ▶ Decrease the annual assumed COLA from 2.00% to 1.90%
- ◆ Recommend the Board adopt proposed assumptions for valuations as of June 30, 2017 and thereafter, until next experience study